



Elder Abuse & Neglect Initiative



The Archstone Foundation

The Archstone Foundation is a private nonprofit grantmaking foundation with a mission to prepare society for an aging population. The Archstone Foundation's primary focus is within California, while providing some grants with potential for national impact. Through grants, the Archstone Foundation supports direct services to the elderly, improves the training of health and other service providers, informs policy and decision makers, and develops model programs. The Board of Directors has identified elder abuse and neglect,

preventing falls in the elderly, and issues surrounding the end-of-life as important areas for targeted funding.

For almost 20 years, the Archstone Foundation has provided grants for the elderly. For twelve of those years, the Archstone Foundation has supported work in elder abuse and neglect including national conferences on elder abuse, the development of multidisciplinary teams, and program support for services

such as the Long Term Care Ombudsman, caregiver support, and programs that identify individuals in the community at-risk for abuse and neglect.

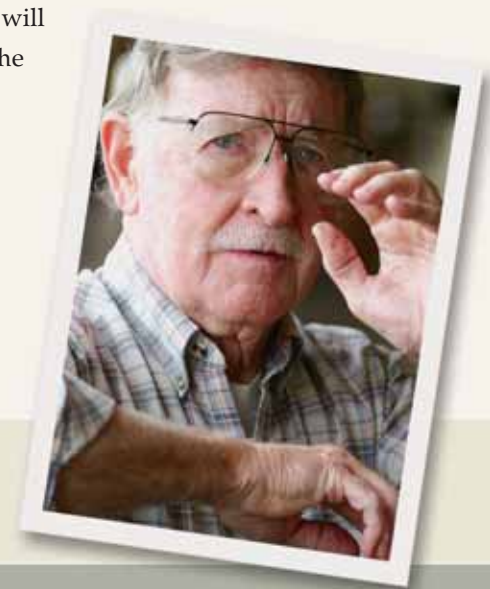


Elder Abuse & Neglect

Elder abuse is a crime without boundaries, crossing all racial, social, class, gender and geographic lines. As the older adult population in the United States continues to increase, it is anticipated that the rate of elder abuse will also increase. There is also clinical evidence that elder abuse and neglect contributes significantly to the morbidity and mortality of older adults.

It is estimated that approximately 2 million older adults (5% of the persons age 65 and older) are subject to abuse and neglect each year. However, only one in five cases of abuse is actually reported to authorities. While elder abuse and neglect have attracted attention from practitioners and some interest from policy makers over the past two decades, it has not received significant attention from researchers or agencies that provide research funding. As a result, there is very limited information and data on the incidence, causes and the effectiveness of prevention and intervention programs.

Through a statewide initiative, the Archstone Foundation will begin to address some of the unknowns and support a continuum of services that will care for victims, examine the options for perpetrators and improve public policy.



The Initiative

The Archstone Foundation will allocate up to \$8 million over five years for the Elder Abuse & Neglect Initiative focused in the State of California. The goal of the Initiative is to improve the quality and coordination of elder abuse and neglect services in the State of California. The Initiative will consist of the following components: research and systems analysis, professional education and training, multidisciplinary team development, support of innovative projects and an integrated evaluation component.

The Initiative is open to addressing all types of elder abuse and neglect as defined by California law (Welfare & Institutions Code § 15610, et seq.). This includes abuse and neglect by others as well as self-neglect. Abuse and neglect in long-term care settings, such as skilled nursing facilities (SNFs) and residential care facilities for the elderly (RCFEs), is also an area that needs further study and will be included in the Initiative. Finally, the Initiative will address issues related to the clinical and criminal treatment of the abusers.

The Foundation will fund the areas of research and systems analysis, evaluation and grantee convening, and conference support outside of this Request for Proposals (RFP). Organizations interested in applying for these areas of the Initiative should submit a letter to the Foundation indicating their interest and qualifications to work in these areas.

The Initiative will be divided into two major phases:

Phase 1 (Years 1 & 2)

Due to the lack of evidence-based research in the field, Phase 1 of the Initiative will be primarily dedicated to funding research and systems analysis projects to establish baselines of incidence and other factors that will serve as the comparative measurement for evaluating innovative projects and systems change efforts funded in Phase 2. Phase 1 will also provide opportunities through this RFP for funding education and training for professionals who are mandated reporters of elder abuse and neglect, the development of multidisciplinary teams throughout the State, and advanced planning activities or implementation grants for innovative projects that have been in the development stages for at least one year and are designed around research-based evidence.

Phase 2 (Years 3, 4, & 5)

Phase 2 will build on the knowledge acquired from the activities in Phase 1. Phase 2 will focus on implementing innovative projects to measure efficacy of interventions and systems change to positively impact the baselines gathered in Phase 1. Phase 2 will continue to support successful innovative projects and education and training efforts. A separate RFP will be issued for Phase 2.

In Phase 1 the Archstone Foundation is soliciting Letters of Intent from eligible applicants for the following three areas:

- Education & Training Grants;
- Multidisciplinary Team Development; and
- Innovative Projects.

Education & Training Grants – One or two-year grants

\$260,000 will be available for multiple grants in the first two years of the Initiative for education and training projects to increase the number of professionals who can identify and assist in the statewide effort to stop elder abuse and neglect. Projects funded may provide general education of elder abuse and neglect among specific groups of mandated reporter professionals (e.g., law enforcement, clergy, social workers, physicians, nurses) as well as those who promote advanced education of elder abuse and neglect among multiple disciplines. Education & Training projects may be statewide or for a specific region of the State and may target specific disciplines/audiences or multiple disciplines. Projects may be for one-time training opportunities or for a series of workshops. Project funding may be requested for up to two years.



Selection Criteria – Education & Training proposals will be evaluated based on:

- *Demonstrated need for the specific education / training project;*
- *Assessment of the target audience(s);*
- *Clarity of project description;*
- *Well-defined quantifiable outcomes and methodology for evaluation;*
- *Potential for replication in the State;*
- *Qualifications and expertise of applicant organization; and*
- *Reasonableness of proposed budget.*

Multidisciplinary Team (MDT) Development

Grants up to \$75,000 each will be available to support the development of new MDTs in communities where there is a need for improved interagency collaboration to combat elder abuse and neglect. Activities might include identification of appropriate disciplines, community-specific needs assessment, and development of partnerships among key players. MDT planning grants may not exceed \$75,000, but grant activities may range from a 12 to 24-month period. Grantees successful in the planning phase may be invited to apply for an implementation grant during Phase 2 of the Initiative. Through these planning grants, the Foundation would like to see at least 10 new MDTs established in communities throughout the State that do not currently have an MDT operating.

The Initiative defines MDTs as the following:

- Comprehensive MDTs: Comprised of representatives that include the medical, psychosocial and legal aspects of elder abuse and neglect. At a minimum, the following disciplines are represented in the comprehensive MDT model: Adult Protective Services, aging network service providers, mental health professionals, law enforcement, prosecutors, medical professionals, civil attorneys, money managers, guardians, victim advocates, domestic violence advocates and professionals, and the Long Term Care Ombudsman.



- Specialized MDTs: Targeting specific forms of elder abuse and neglect. Examples of specialized teams include: financial abuse specialist teams, fatality/death review teams, medical teams, forensic teams, and sexual assault teams.

Selection Criteria – MDT Planning and Development proposals will be evaluated based on:

- *Description of proposed MDT structure (comprehensive vs. specialized);*
- *Assessment of community to justify the need for the MDT;*
- *Demonstrated level of commitment of required disciplines for the MDT;*
- *Well-defined quantifiable outcomes and methodology for evaluation;*
- *Plan for implementation of MDT beyond the development and planning; and*
- *Reasonableness of proposed budget.*



Innovative Projects – Two-year grants

\$1.75 million will be available for multiple grants in the first two years of the Initiative for the implementation of innovative projects that test new strategies for direct services to effectively address one or more areas of elder abuse and neglect. Innovative projects may include large scale projects (statewide or systemic changes) and small scale projects (county/region-specific or targeted towards a specific type of abuse, victim or abuser.) Innovative projects will be reserved for activities outside the development of MDTs. The Foundation will consider funding innovative projects that include planning activities in Year 1, but must include a detailed implementation plan for Year 2.



Selection Criteria – Innovative projects will be evaluated based on:

- *Clarity of project description;*
- *Identification of target population (victim, abuser, caregiver);*
- *Evidence-based research to support the intervention proposed;*
- *Potential for replication in the State and potential contribution to the field of elder abuse and neglect;*
- *Well-defined quantifiable outcomes and methodology for evaluation;*
- *Level of commitment of the applicant organization to the issue of elder abuse and neglect; and*
- *Strength of proposed partnerships and collaborations.*

Application Process

The funds being made available are intended to support organizations with a demonstrated capacity to serve their target populations and address elder abuse and neglect in the State of California. Only non-profit 501(c)(3) organizations and governmental agencies are eligible to apply. All grantees of the Elder Abuse and Neglect Initiative will be required to work with an independent evaluator and participate in Foundation-sponsored meetings and conferences.

Applicants interested in any of the three categories of funding for Phase 1 should submit a Letter of Intent of no more than six double-spaced (items 1-4), typewritten pages. The letter should include:

1. *A brief description of the project and its rationale;*
2. *A statement of the project's goal and objectives;*
3. *A brief description of the population to be served;*
4. *A description of the evaluation activities and desired outcomes;*
5. *A preliminary budget (please use the Foundation's budget template downloadable from the Foundation's Web site: www.archstone.org); and*
6. *A completed Elder Abuse & Neglect Initiative Letter of Intent Grant Application Coversheet (downloadable from the Foundation's Web site: www.archstone.org).*

Applicants interested in applying for more than one area should submit separate Letters of Intent for each area.

In addition, the following three items should be included with the Letter of Intent (not included as part of the page limitation):

1. *A copy of the organization's tax exempt status letter;*
2. *A copy of the organization's most recent IRS Form 990; and*
3. *A copy of the organization's most recent audited financial statement.*

Applicant Letters of Intent that conform to the application process and meet the eligibility and selection criteria may be invited to submit a full proposal. The Foundation will provide specific instructions on full proposals to selected applicants.

Site visits will be included as part of the full proposal evaluation process. An expert Advisory Committee will be convened to assist the Foundation in evaluating Letters of Intent and reviewing final proposals. Recommendations by the Advisory Committee will be submitted to the Foundation's Board of Directors for final approval.

Timeline and Contact Information

The following is the timeline planned for this Initiative:

- **June 20, 2005:** Letters of Intent due
- **July 22, 2005:** Notification of full proposal invitation
- **August 2005:** Bidders Conference
- **September 9, 2005:** Full proposals due
- **September & October 2005:** Proposal review process, including site visits
- **December 2005:** Approval and notification of awards
- **January 1, 2006:** Begin grant period for Phase 1

Inquiries and correspondence should be directed to:

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